PUBLIC ROUNDTABLE

ON

BILL 19-307, "THE FISCAL YEAR 2012 TAX REVENUE ANTICIPATION NOTES ACT OF 2011"

Before the Committee on Finance and Revenue Council of the District of Columbia

The Honorable Jack K. Evans, Chairman

June 20, 2011, 10:15AM John A. Wilson Building, Room 120



Testimony of
Lasana K. Mack
Deputy Chief Financial Officer and Treasurer
Office of Finance and Treasury

Natwar M. Gandhi Chief Financial Officer Government of the District of Columbia Good morning, Chairman Evans and members of the Committee. I am Lasana Mack, Treasurer and Deputy Chief Financial Officer in the Office of the Chief Financial Officer. I am here to testify regarding Bill 19-307, the Fiscal Year 2012 Tax Revenue Anticipation Notes Act of 2011.

This bill would authorize the District to issue up to \$900 million of Tax Revenue Anticipation Notes (TRANs) to finance general government expenditures for fiscal year 2012. Revenue anticipation notes are typically issued to finance seasonal cash shortages resulting from differences in the timing between the receipt of revenues and the disbursement of expenditures within given fiscal year. The level of the District's available cash-on-hand and its normal cash peaks and valleys over the course of a fiscal year require short-term borrowing in order to maintain sufficient operating cash throughout the year.

The District's planned use of approximately \$700 million of its accumulated fund balance over the past several years has reduced the amount of cash-on-hand available to cover operating expenses in advance of the receipt of certain tax revenues during a given fiscal year. This has increased the amount needed for short-term borrowing for cash flow purposes in recent years. In October 2010, the District issued \$700 million of TRANs to finance FY 2011 seasonal cash flow needs. Based on planned spending of an additional \$200 million from the fund balance in FY 2011, the cash flow borrowing need is expected to be higher in FY 2012 by approximately that amount. As we approach the time of the borrowing, if it appears that we do

not need to borrow the entire amount for which we are seeking authorization, then we will not borrow the entire amount. However, it is prudent to authorize this amount in order to ensure that the District has adequate operating cash balances at all times.

A substantial portion of the District's tax revenues are received relatively late in the fiscal year. In particular, real property taxes, which are approximately 30% of the total General Fund Revenue, are received semi-annually in the sixth and twelfth months of the fiscal year, which makes it understandable that short-term borrowing would be necessary to finance certain on-going operating expenses that occur more evenly throughout the fiscal year. In fact, real property taxes make up a larger percentage of the District's revenues than they once did, which also puts upward pressure on the cash flow borrowing needs. To put this in perspective in relation to the District's total budget and cash flows, the requested amount of short-term borrowing authority for FY 2012 is still less than 10% of the District's gross funds budget and the total cash flows in and out of our operating accounts during a fiscal year.

There are sufficient funds in the Proposed FY 2012 Budget and Financial Plan to cover the interest expense that would accompany the borrowing that this proposed legislation would authorize.

Chairman Evans, this concludes my testimony. I am prepared to address any questions that the Committee may have.